



# Conference Overview

## PRE-EVENT: Tuesday 25 November 2025

<p><b>09:00 – 14:00</b> <b>Site Tours</b> Locations throughout Melbourne</p>	<p><b>12:00 – 17:00</b> <b>Exhibitor bump in</b></p>
<p><b>12:00 – 18:00</b> <b>Registration open</b> Exhibition Concourse, Melbourne Convention and Exhibition Centre</p>	
<p><b>14:00 – 17:00</b> <b>Speaker support open</b> Meeting room 9, Melbourne Convention and Exhibition Centre</p>	
<p><b>16:30 – 18:30</b> <b>Welcome Drinks</b> Melbourne Convention and Exhibition Centre <i>(Included networking event for registered conference delegates: Guest tickets may be purchased)</i></p>	

## DAY ONE: Wednesday 26 November 2025

Time	Session
<b>06:30 – 18:00</b>	<b>Registration open</b> Exhibition Concourse, Melbourne Convention and Exhibition Centre
<b>06:30 – 17:30</b>	<b>Speaker support open</b> Meeting room 9, Melbourne Convention and Exhibition Centre
<b>07:15 – 08:30</b>	<b>Women in Rail Breakfast</b> Melbourne Room, Melbourne Convention and Exhibition Centre <b>Sponsored by:</b> McConnell Dowell <i>(Ticketed event: tickets are not included in conference registration)</i>
<b>08:00 – 18:00</b>	<b>Exhibition Open</b> Melbourne Convention and Exhibition Centre
<b>08:40 – 17:30</b>	<b>AusRAIL PLUS 2025 Conference Sessions</b> Melbourne Convention and Exhibition Centre
<b>18:30 – 22:30</b>	<b>AusRAIL PLUS 2025 Yellow Dinner</b> Melbourne Room, Melbourne Convention and Exhibition Centre <b>Sponsored by:</b> Alstom <i>(Ticketed event: tickets are not included in conference registration)</i>

## DAY TWO: Thursday 27 November 2025

Time	Session
08:00 – 18:00	<b>Registration open</b> Exhibition Concourse, Melbourne Convention and Exhibition Centre
07:30 – 17:30	<b>Speaker support open</b> Meeting room 9, Melbourne Convention and Exhibition Centre
08:00 – 18:00	<b>Exhibition Open</b> Melbourne Convention and Exhibition Centre
08:30 – 16:00	<b>AusRAIL PLUS 2025 Conference Sessions</b> Melbourne Convention and Exhibition Centre
16:00 – 18:00	<b>Exhibition Networking Drinks</b> AusRAIL PLUS 2025 Exhibition, Melbourne Convention and Exhibition Centre <i>(Included networking event for registered conference delegates: Guest tickets may be purchased)</i>
18:15 – 21:15	<b>Next Stop: Flavours of Melbourne Street Party</b> ShowTime, South Wharf <i>(Ticketed event: tickets are not included in conference registration)</i>

## DAY THREE: Friday 28 November 2025

Time	Session
07:00-08:00	<b>AusRAIL PLUS 2025 Run/Walk</b> Starting from Melbourne Convention and Exhibition Centre
08:00 – 16:00	<b>Registration open</b> Exhibition Concourse, Melbourne Convention and Exhibition Centre
07:30 – 15:30	<b>Speaker support open</b> Meeting room 9, Melbourne Convention and Exhibition Centre
08:00 – 16:00	<b>Exhibition Open</b> Melbourne Convention and Exhibition Centre
09:00 – 15:30	<b>AusRAIL PLUS 2025 Conference Sessions</b> Melbourne Convention and Exhibition Centre
15:30 – 16:30	<b>Last Stop: Farewell to AusRAIL PLUS 2025</b> Melbourne Convention and Exhibition Centre <i>(Included networking event for registered conference delegates: Guest tickets may be purchased)</i>

# Conference program

DAY ONE: Wednesday 26 November 2025

Time	Session
06:30-18:00	<b>Registration open</b> Exhibition Concourse, Melbourne Convention and Exhibition Centre
07:15-08:30	<b>Women in Rail Breakfast</b> <b>Sponsor: <a href="#">McConnell Dowell</a></b> Melbourne Room, Melbourne Convention and Exhibition Centre (Ticketed event: tickets are not included in conference registration)
08:00-18:00	<b><a href="#">AusRAIL exhibition open</a></b>
08:40-10:30	<b>Welcome and opening plenary</b> Plenary 2
08:40-08:50	Welcome to country & MC welcome   <a href="#">Glenn Mintern</a>   AusRAIL PLUS 2025 MC
08:50-08:55	ARA Welcome   <a href="#">Lucio Di Bartolomeo</a>   Chair, Australasian Railway Association
08:55-09:10	Ministerial Address   <a href="#">Gabrielle Williams</a>   Minister for Transport MP, Victorian Government
09:10-09:30	Tracks to Transformation: Australia's Opportunity in the Global Rail Evolution   <a href="#">Henri Poupart-Lafarge</a>   Chief Executive Officer and Director, Alstom
09:30-10:10	Panel   Victorian Operators <b>Facilitator:</b> <a href="#">Lauren Streifer</a>   Chief Executive Officer, PTAANZ <b>Panellists:</b> <a href="#">Raymond O'Flaherty</a>   Chief Executive Officer, Metro Trains Melbourne <a href="#">Vincent Destot</a>   Chief Executive Officer, Yarra Trams <a href="#">Sussanah Osborne</a>   Executive Director - Operations, V/Line
10:10-10:30	Driving the Future of Mobility   <a href="#">Giuseppe Marino</a>   Global Chief Executive Officer, Hitachi Rail and Senior Vice President & Executive Officer, Hitachi Ltd.
10:30-11:15	Morning tea <a href="#">AusRAIL exhibition</a>
10:40-11:00	First time attendees networking meet up <a href="#">AusRAIL exhibition</a>
11:15-12:35	<b>Plenary session</b> Plenary 2
11:15-11:35	Infrastructure investment priorities for the Rail Industry   <a href="#">Jim Betts</a>   Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts
11:35-12:15	Panel   Transforming the rail policy landscape <b>Facilitator:</b> <a href="#">Caroline Wilkie</a>   Chief Executive Officer, Australasian Railway Association <b>Panellists:</b> <a href="#">Sally Stannard</a>   Director General, Department of Transport and Main Roads <a href="#">Josh Murray</a>   Secretary, Transport for NSW <a href="#">Carolyn Walsh</a>   Chair, National Transport Commission <a href="#">Jim Betts</a>   Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts
12:15-12:35	<a href="#">Steve Butcher</a>   Managing Director, Rail & Transport, John Holland Group
12:35-13:50	Lunch break <a href="#">AusRAIL exhibition</a>

13:50-15:30	Concurrent sessions					
	Meeting room 210	Plenary 2	Meeting room 211	Meeting room 212	Meeting room 213	Meeting Room 208
	Innovation in Construction & Infrastructure	Digitalisation, AI and Automation (Sponsored by Hitachi Rail)	Securing the Next Gen Workforce	Signalling (IRSE technical stream)	Technical (RTSA technical stream)	NTC Workshop
13:50-14:10	<b>Autonomous Mobile Robots for Rail Construction</b> <b>Jay Nathella</b> , Director <b>Muthu Vangaliappan</b> , Engineering Manager, <b>Alcarail</b>	<i>Speaker to be announced</i>	<b>Flexibility on Track: Implementing Next Rail's Flexible Work Model for Industry Success</b> <b>Amin Mangat</b> , People Manager, <b>Regina Wootton</b> , Project Director, Beerburrum to Nambour Rail Upgrade (B2N) Project, <b>John Holland Group</b>	<b>Open Signalling and its role in ensuring the successful delivery of ETCS Level 2 across Australia</b> <b>Yash Mehta</b> Signalling Systems Engineer Manager, <b>Quantum Rail</b> <b>Francisco Parrilla</b> Innovation & Solution Manager, <b>Indra Australia</b>	<b>Can a Diesel be Net Zero?</b> <b>Frank Szanto</b> Technical Director – Rolling Stock, <b>Jacobs</b>	<b>Reforming Australia's rail system through the National Rail Action Plan</b>  <b>Description:</b> Join the National Transport Commission as they discuss the latest updates on the landmark reforms being delivered through the National Rail Action Plan.  The historic program of national rail reform is changing how rail works in Australia by reducing differences across networks and taking a coordinated, national approach to drive interoperability, safety and productivity. Hear from the team on the work being done to introduce the first mandatory rail standards, ensure the interoperability of digital train control technologies and to deliver more consistent and harmonised operating rules and processes
14:10-14:30	<b>Are we ready yet?</b> <b>Mark Whitty</b> Senior Manager Operational Readiness, <b>Hugh Lawson</b> Head of Customer, Operations and Outcomes, <b>Sydney Metro</b>	<b>Beating the ROI conundrum: How the Cross River Rail Delivery Authority has unlocked 'next level' value from its 3D digital twin</b> <b>Russell Vine</b> General Manager Strategic Communications and Engagement, <b>Cross River Rail Delivery Authority</b>	<b>Ideation to Implementation: Transforming Rail Workforce Development</b> <b>Fiona Love</b> Head of Workforce Development <b>Australasian Railway Association</b>	<i>Speaker to be announced</i>	<b>Coping with Railway Change</b> <b>Brenton Atchison</b> Discipline Head - Systems Engineering, <b>Queensland Rail</b>	
14:30-14:50	<b>Model Citizens: What happens when you can give everyone access to the model?</b> <b>Chris McKinnon</b> Immersive Technology Solutions – Industry Lead, <b>KBR</b>	<b>AI, Automation, and the Human-in-the-Loop in Melbourne's Tram Network</b> <b>David Flynn</b> Accessibility & User Centric Design Manager – Next Generation Tram Project, <b>Victorian Department of Transport and Planning</b>	<b>Start 'Em Young – Work Experience and Internships as Pathways to Diversity in Rail</b> <b>Brandon Fisher</b> Product Engineering Manager, <b>Siemens Mobility</b>	<b>Signalling Revolutionising networks across Australia and New Zealand</b> <b>Fabiana Sanches-Scaglione</b> Project Director Perth HCS, <b>Alstom</b>	<b>Lesson Learnt from Rail System CBTC Commissioning</b> <b>Ankur Kumar</b> Technical Principal Rail System, <b>Interface Rail Engineering</b>	

14:50-15:10	<p><b>Bridging legacy and modern” Cost-effective ETCS migration minimizing fleet disruption</b>  <b>Jordan Oustambasidis</b>  National Engineering Manager - TCS, UGL</p>	<p><b>Rail Cyber Security: Stopping the Next Rail Breach</b>  <b>Ben Greaney</b>  Senior Cyber Security Specialist, <b>Egis Group</b></p>	<p><b>The opportunity for shared competency recognition and skills portability to maximise the benefits of interoperability and standardisation</b>  <b>David Ness</b>  Executive Director, Network Signalling Services (NSS), <b>VIDA Rail</b></p>	<p><b>Case Study of Mixed Mode Signalling: An Exploration of Melbourne's Metro Tunnel Project</b>  <b>Alexander Robinson</b>  Signalling Engineering Manager, <b>Alstom</b></p>	<p><b>Using interoperability methods to allow a replacement onboard safety system to work with existing signaling safety systems</b>  <b>Mark Wood</b>  Chief Technology Officer, <b>4ai Systems</b></p>
15:10-15:30	<p><b>Benefits and Challenges of Alternative Materials to Reduce Supply Chain Risk in the Rail Industry</b>  <b>Georgia Gosse</b>  Manager Sustainability, <b>Queensland Rail</b></p>	<p><b>Ideation, Incubation and Industrialisation: The Pursuit for 100% Service Availability in the Age of Digital</b>  <b>Andrew Mudford</b>  Vice President, Digital Transformation &amp; Advisory, <b>Hitachi</b></p>	<p><b>National Rail Workforce Plan: Securing the Next Generation</b>  <b>Carly Grigg</b>  Industry Engagement Manager - Rail, <b>Industry Skills Australia</b></p>	<p><b>Achieving interoperability of disparate digital signalling systems</b>  <b>Aaron Fraser</b>  Engineering Director - Systems &amp; Software, <b>Wabtec</b></p>	<p><b>RailTensEdge</b>  <b>Evellyn Wijaya</b>  <b>Kimberley Harrison</b>  <b>Andrew Ton</b>  <b>Angelo Sleiman</b>  <b>RTSA University Challenge</b></p>
15:30-16:15	<p><b>Afternoon tea</b>  <b>AusRAIL exhibition</b></p>				

Concurrent sessions						
16:15-17:35	Meeting room 210	Plenary 2	Meeting room 211	Meeting room 208	Meeting room 212	Meeting room 213
	Project Lessons	Digitalisation, AI and Automation <i>(Sponsored by Hitachi Rail)</i>	Rolling Stock	Freight & Heavy Haul	Track (RTAA technical stream)	Track/Electrical (PWI technical stream)
16:15-16:35	<p><b>The importance of System Integration in Brownfield Environment</b>  <b>Giulia Oliveri</b>  Senior Project Manager,  <b>Andrew Varnavides</b>  Senior Project Engineer,  <b>Hitachi</b></p>	<p><b>Eyes on the rails: How augmented reality could transform train driving</b>  <b>Aniruddha Chatterjee</b>  Senior Engineer,  <b>Arup</b></p>	<p><b>Victoria’s local content strategy: Insights and lessons from rolling stock projects</b>  <b>Christopher Wong</b>  Executive Director  Industry and Local Content, <b>Department of Transport and Planning</b></p>	<p><b>The Future of Freight &amp; Third-Party Access</b>  <b>Anjum Khan</b>  Director, Freight &amp; Third Party Access, <b>V/Line Corporation</b></p>	<p><b>Thermal stress management using optimal mix of standard and ZLR fasteners on bridges</b>  <b>Sebastian Ocampo Duque</b>  Rail Engineer, <b>Maneesh Gupta</b>  Technical Director and WA Team Leader - Rail, <b>AECOM</b></p>	<p><b>Rail Depots of the Future</b>  <b>Martin Lock</b>  Principal Railway Transportation Consultant, <b>GHD</b></p>

<p><b>16:35-16:55</b></p>	<p><b>MaaS as a Catalyst for Sustainable Mobility: Insights from Deutsche Telekom’s GoodRide Project</b>  <b>Silas Wong</b>  APAC Business Manager, <b>Siemens Mobility</b></p>	<p><b>Getting on track with rail cybersecurity: Defending the integrity of operational rail systems through design</b>  <b>George Sarandrea</b>  Cybersecurity Consultant, <b>GHD</b></p>	<p><b>Next-Gen Rail Propulsion: How Three-Level Converters Transform Rail Energy Performance</b>  <b>Pradip Savaliya</b>  Product Manager, <b>Stuart Gurney</b>  Senior Sales Engineer Traction - ANZ, <b>ABB Australia</b></p>	<p><b>Planning Freight Services on an Increasingly Busy Shared Rail Network</b>  <b>Michael Simpson</b>  Senior Rail Timetable Developer <b>Victorian Department Of Transport &amp; Planning</b></p>	<p><b>Railway track health monitoring using advancing technologies</b>  <b>Dr Mohammad Siahkouhi</b>  Researcher, <b>Western Sydney University</b></p>	<p><b>Modern Analysis of the Wheel/Rail Interface in Junction work</b>  <b>Darcy Carroll</b>  Deputy Engineering Manager, <b>Vossloh Australia</b></p>
<p><b>16:55-17:15</b></p>	<p><b>Innovative Design Management: Insights from Sydney and Canberra Light Rail Projects</b>  <b>Rebecca Want</b>  Market Leader Transport, Sydney, <b>GHD</b></p>	<p><b>Signal change: Leveraging AI to win in the rail tender landscape</b>  <b>Steve Gerlach</b>  Ai Catalyst, <b>Aurora Marketing</b></p>	<p><b>Rail First</b>  <b>Beata Lipman</b>  Chief Executive Officer, <b>Rail First</b></p>	<p><b>WABTEC/UGL’s future ready locomotive product roadmap</b>  <b>Josh Salkeld</b>  Senior Director, Sales &amp; Accounts Management, <b>Wabtec Corporation</b>  <b>James Davidson</b>  Head of Strategy, Growth and Development, <b>UGL</b></p>	<p><b>Tamping Automation to Bridge Workforce Gap</b>  <b>Fabian Hansmann</b>  Head of Marketing, <b>Plasser &amp; Theurer</b>  <b>Jochen Nowotny</b>  Chief Executive Officer, <b>Track Machines Connected</b></p>	<p><b>Innovations in the Operational Shared Environment of Light Rail Systems</b>  <b>Dianne Banks</b>  Head of Engineering, Civil and Structural Systems, <b>Yarra Trams</b></p>
<p><b>17:15-17:35</b></p>	<p><b>Modern Methods of Construction in Rail Infrastructure Station Projects: A case study of Union Station, Level Crossing Removal Program, Victoria</b>  <b>Andrew Hancock</b>  Program Director, <b>Jacobs Engineering</b></p>	<p><b>Bridging the gap: aligning IT and operations with Enterprise Asset Management</b></p>	<p><b>Greener Tracks Ahead: The Battery Advantage</b>  <b>Loulou Hammad</b>  Customer Director ANZ, <b>Alstom</b></p>	<p><b>Western Sydney Freight Line and Intermodal Terminal – The importance of Freight rail to the economy, productivity and sustainability</b>  <b>Ken Sun</b>  Project Director, <b>Naveel Ram</b>  Director Freight Network Optimisation, <b>Transport for NSW</b></p>	<p><b>The Development of Visual Inspection: Past, Present &amp; Future</b>  <b>Ellen Cohen</b>  Assistant Product Marketing Manager, <b>Adrian Rasmussen</b>  Technical Lead &amp; Solution Engineer, <b>Siemens Mobility</b></p>	<p><b>Enhancing Urban and Suburban Railway Mass Transit Systems with advanced 25 kV AC FACTS Electrification systems</b>  <b>Alexandre Lagarde</b>  Technical Business Development, <b>GE Vernova</b></p>

**18:30 – 22:30**  
**AusRAIL PLUS 2025 Yellow Dinner**  
Melbourne Room, Melbourne Convention and Exhibition Centre  
**Sponsored by: Alstom**  
*(Ticketed event: tickets are not included in conference registration)*

## DAY TWO: Thursday 27 November 2025

Time	Session
07:30-18:00	<b>Registration open</b> Exhibition Concourse, Melbourne Convention and Exhibition Centre
08:00-18:00	<b>AusRAIL exhibition open</b> <i>Exhibition Closes to free attendees at 15:30</i>
08:50-10:30	<b>Plenary session</b> Room: Plenary 2
08:50-08:55	MC welcome to day two   <b>Glenn Mintern</b>   AusRAIL PLUS 2025 MC
08:55-09:30	Navigating economic instability: What's ahead for rail investment in Australia and the World   <b>Paul Bloxham</b>   Chief Economist, New Zealand and Global Commodities at HSB
09:30-09:50	Transforming the Victorian Rail Network   <b>Jeroen Weimar</b>   Secretary, Victorian Department of Transport and Planning
09:50-10:30	Panel   Sustaining the future of rail freight <i>Facilitator:</i> <b>Georgia Nicholls</b>   General Manager – Rail Freight and Heavy Haul, Australasian Railway Association <i>Panellists:</i> <b>Brett Grehan</b>   Chief Executive Officer, Pacific National <b>Hon Melissa Horne MP</b>   Minister for Ports and Freight, Victorian Government <b>Geoff Smith</b>   Managing Director, The SCT Group <b>Peter Thomas</b>   Regional Senior Vice President – ANZ/SEA, Wabtec
10:30-11:15	Morning tea <b>AusRAIL exhibition</b>
11:15-12:35	<b>Plenary session</b> Room: Plenary 2
11:15-11:35	People, Planet, Performance: The New Global Benchmark for Urban Rail   <b>Thierry Mallet</b>   Chairman and Group Chief Executive Officer, Transdev
11:35-12:15	Panel   Rail Safety <i>Facilitator:</i> <b>Carolyn Walsh</b>   Chair, National Transport Commission <i>Panellists:</i> <b>Alan Fedda</b>   Chief Executive Officer, RISSB <b>Natalie Pelham</b>   Chief Executive Officer, ONRSR <b>Gini Welch</b>   National Manager Rail Safety Regulation, Waka Kotahi NZ Transport Agency <b>Huw Bridges</b>   Chief Safety and Assurance Officer, Transdev
12:15-12:35	Global insights on the Rail supply chain   <b>Darren Leigh</b>   Group Chief Executive Officer, Unipart
12:35-14:00	Lunch break <b>AusRAIL exhibition</b>

14:00-16:00	Concurrent sessions					
	Meeting room 210	Meeting room 211	Meeting room 212	Plenary 2	Meeting room 208	Meeting room 213
	Strategic Partnership & Innovation <i>(Sponsored by Hitachi Rail)</i>	Asset & Lifecycle Management	Passenger Experience	Rail Safety (ONRSR technical stream)	End-to-end Sustainable Transport	Future Ready Rail
14:00-14:20	<b>Driving change at the heart of South East Queensland's once in a generation rail upgrade</b> <b>Jeremy Kruger</b> Program Director, <b>Cross River Rail Delivery Authority</b>	<b>Digital Transformation of Rail Infrastructure: The Shift to Predictive and Prescriptive Maintenance</b> <b>John Smith</b> Chief Executive Officer, <b>Voestalpine Signaling UK Ltd.</b>	<b>Driving equity in regional rail: V/Line's regional fare cap</b> <b>Laura Tucker</b> Director, Operational Planning & Readiness, <b>V/Line Corporation</b>	<b>National rail safety regulators update</b> <b>Dr Natalie Pelham</b> Chief Executive <b>Office of the National Rail Safety Regulator</b>	<b>Improving sustainability and safety for rail infrastructure using composites</b> <b>Chris Meikle</b> Business Development Manager, <b>Dura Composites</b>	<b>Innovate or die – strengthening innovation in the Australian rail industry</b>
14:20-14:40	<b>Enhancing Collaboration between Defence and Rail Industries for Australian Industry Development</b> <b>Cecilia Crosby</b> Supply Chain Director <b>Alstom Australia and New Zealand</b>	<b>Rethinking Rail Maintenance: How Downer is Cutting Waste, Carbon and Complexity</b> <b>Melodi Gokalp</b> Program Manager - NSW Projects & Contract Delivery, <b>Downer EDI</b> <b>Joel Forbes</b> Senior Project Manager, <b>Downer</b>	<b>Best Practices from SNCF: the case study of Line L (Paris region)</b> <b>Philippe Mouly</b> Managing Director of Line L <b>Keolis SNCF</b>	<b>Safety insights from ONRSR Regulatory activity</b> <b>Ty Graham</b> General Manager, Melbourne, <b>Office of the National Rail Safety Regulator</b>	<b>Leveraging alternative funding models to decarbonize rail</b> <b>Tristan Anderson</b> Executive Advisor – Transport & Energy, <b>GHD</b>	<b>Implementing a Corridor Intrusion Detection System and Object Detection System for Sydney Metro Unattended Train Operations</b> <b>Stuart Hosie</b> Operations Manager – East, <b>UGL Limited</b> <b>Alia Karaman</b> Project Director – City and Southwest, <b>Sydney Metro</b>
14:40-15:00	<b>Advancing Level Crossing Safety Assessments Through Desktop Methodologies</b> <b>Finbar Holland</b> Director, <b>Agonics</b>	<b>From data to action: Transforming existing rail systems into predictive maintenance powerhouses</b> <b>David Khoo</b> <b>Kieran Sager</b> Program Manager, <b>DT Infrastructure</b>	<b>Enhancing inclusive public transport design through experiential disability awareness training</b> <b>Ben Harrington</b> Training Officer, <b>Jodie Bateman</b> Project Officer – Training Programs, <b>Travellers Aid</b>	<b>Safety Lessons Learned from Regulatory Investigations</b> <b>Dean Harris</b> Senior Investigator, <b>Office of the National Rail Safety Regulator</b>	<b>Meeting the needs of the Future: Delivering a decarbonization rail solution</b> <b>Chris Myatt</b> Senior Communications Manager, <b>Downer EDI</b>	<b>Speaker to be announced</b>



<p><b>15:00-15:20</b></p>	<p><b>The Case for a National Approach to Rail Condition Monitoring</b>  <b>Ibrahim Fazah</b>  Director, <b>Mobility Futures</b>  <b>John Garrad</b> Executive General Manager Assets, Safety &amp; Environment, <b>Transport for NSW</b></p>	<p><b>The Acquisition of Land for Major Infrastructure Projects</b>  <b>Andrew Dangerfield</b>  Property Acquisition Manager, <b>Inland Rail</b></p>	<p><b>The Elizabeth Line Experience: Where Customer Service Meets City Transformation</b>  <b>Piero McCarthy</b>  Business Development Director,  <b>Go-Ahead Group Rail</b></p>	<p><b>Interoperability Management Plans - Requirements for Rail Transport Operators</b>  <b>Jessica Linsell</b>  Director Policy, <b>Office of the National Rail Safety Regulator</b></p>	<p><b>Advancing Sustainability: Metro Trains Melbourne's Circular Economy Strategy and Pioneering Initiatives</b>  <b>Felice Wong</b>  Sustainability Manager,  <b>Metro Trains Melbourne</b></p>	<p><b>Safety on Heavy Rail and Management of Climate Risks – The Dubai Experience</b>  <b>David Franks</b> Chief Executive Officer <b>Keolis Downer</b></p>
<p><b>15:20-15:40</b></p>	<p><b>Implementing creative strategies in Victorian rail projects: insights from engaging First Nations and local artists</b>  <b>Charmain Kasselmann</b>  Project Manager – Legacy Artwork Program (Metro Tunnel)  <b>Kath Kok</b>  Landscape Architect – Discipline Lead  <b>Arup</b></p>	<p><b>The Use of a Unified Digital Asset Model for Maintenance of Rail Communications Systems</b>  <b>Samuel Gibson</b>  Senior Communications Engineer, <b>Public Transport Authority of Western Australia</b>  <b>Jeffrey Hamilton</b>  <b>Public Transport Authority of Western Australia</b></p>	<p><b>Embedding qualified community outreach professionals into the transport environment</b>  <b>Heather Pennell</b> Community Investment Manager  <b>Jenny Odgers</b>  General Manager External Affairs and Communications,  <b>Metro Trains Melbourne</b></p>	<p><b>Productivity Benefits for the Rail Sector - How Do We Achieve Them?</b>  <b>Andrew Mogg</b>  Senior Manager Programs,  <b>Office of the National Rail Safety Regulator</b></p>	<p><b>Climate Risk Management – From Information to Action</b>  <b>Troy Harrison</b>  Manager Environment Strategy, <b>Queensland Rail</b></p>	<p><b>Believe the Hype? Using Artificial Intelligence for Rail Safety Assurance</b>  <b>John Slowey</b>  Principal - Safety Assurance,  <b>Think Systems</b></p>
<p><b>15:40-16:00</b></p>	<p><b>Rail Hubs – Evolution or Revolution?</b>  <b>Anne Shiu</b>  Principle, Operations &amp; Maintenance Planning,  <b>Jacobs</b></p>	<p><b>Data Driven Approach for Track Maintenance</b>  <b>Jinliang Lester Lim</b>  Head of Digital Services Asia Pacific, <b>Siemens Mobility</b></p>	<p><b>From Myki to contactless payments: Delivering Victoria's New Public Transport Ticketing System</b>  <b>Susan Palmer-Canon</b>  Executive Director Train &amp; Tram Projects,  <b>Daniela McMurray</b> Director Technical,  <b>Department of Transport and Planning</b></p>	<p><b>National Rail Standards in a co-regulatory environment</b>  <b>Sudha Niles</b>  General Manager Product &amp; Innovation, <b>Rail Industry Safety &amp; Standards Board</b></p>	<p><b>Embodied emissions study plus sustainability and durability optimised materials specification and design on an Australian transport infrastructure project</b>  <b>Jonathon Dyson</b>  Associate Technical Director - Durability  <b>Laszlo Horvath</b> Principal Engineer - Sustainability,  <b>Arcadis</b></p>	<p><b>Speaker to be announced</b></p>

**16:00 – 18:00**

**Exhibition Networking Drinks**

AusRAIL PLUS 2025 Exhibition

*Exhibition Closes to free attendees at 15:30*

*(Included networking event for registered conference delegates: Guest tickets may be purchased)*

**18:15 – 21:15**

**AusRAIL PLUS 2025 Flavours of Melbourne Street Party**

Showtime, South Wharf Melbourne *(Ticketed event: tickets are not included in conference registration)*

# DAY THREE: Friday 28 November 2025

Time	Session
07:00-08:00	<b>AusRAIL PLUS 2025 Run/Walk</b> Starting from Melbourne Convention and Exhibition Centre
08:00-15:30	<b>Registration open</b> Exhibition Concourse, Melbourne Convention and Exhibition Centre
08:00-16:00	<b><a href="#">AusRAIL exhibition open</a></b>
08:45-10:30	<b>Plenary session</b> Room: Plenary 2
08:45-08:50	MC welcome to day three   <b>Glenn Mintern</b>   AusRAIL PLUS 2025 MC
08:50-09:00	ARA Update   <b>Caroline Wilkie</b>   Chief Executive Officer, Australasian Railway Association
09:00-09:20	<b>Tim Parker</b>   Chief Executive Officer, High Speed Rail Authority
09:20-09:40	From global practices to local purpose: Partnering to deliver effective, sustainable, and inclusive public transport   <b>Hiba Farès</b>   Chairwoman, RATP Dev
09:40-10:00	<b>Wayne Johnson</b>   Managing Director and Chief Executive Officer, ARTC
10:00-10:30	Building Diversity in Rail: The 'Build Like a Girl' Model   <b>Jo Farrell</b>   Director, Build Like a Girl
10:30-11:15	Morning tea <b><a href="#">AusRAIL exhibition</a></b>
11:15-12:30	<b>Plenary session (Sponsored by Arup)</b> Room: Plenary 2
11:15-11:35	<b>Sara Elkady</b>   Global Head of Strategy, Digitalisation and Innovation, Siemens Mobility
11:35-11:55	Urban Rail Transformation: Integrated Solutions for Modern Mobility   <b>Alain Ribat</b>   Managing Director Transilien, SNCF Voyageurs
11:55-12:35	Panel   First Nations community engagement in major rail projects <b>Facilitator:</b> <b>Joeley Pettit</b>   General Manager – Corporate Communication and Sustainability, Australasian Railway Association <b>Panellists:</b> <b>Sharon Gray</b>   Group Manager, Diversity, Indigenous and Social Inclusion, CPB Contractors <b>Ashley Garlett</b>   Aboriginal Engagement Lead, Alstom <b>Melanie Grills</b>   ANZ First Nations Lead, Arup
12:35-14:00	Lunch break <b><a href="#">AusRAIL exhibition</a></b>
14:00-15:30	<b>Closing Plenary session</b> Room: Plenary 2
14:00-14:50	Panel   Ten Trends Shaping the future of Public Transport <b>Facilitator:</b> <b>Yvette Mihelic</b>   Director, Customer Experience, John Holland Group <b>Panellists:</b> <b>Matt Longland</b>   Chief Executive, Sydney Trains <b>Segolene Deeley</b>   Group Head of International Corporate Affairs, Keolis Downer <b>Will Tieppo</b>   Chief Executive Officer, V/Line <b>Anjuna Singh</b>   General Manager, Customer & Technology – Network Services & Operations Division   Department of Transport and Main Roads
14:50-15:00	Conference Close   <b>Caroline Wilkie</b> , Chief Executive Officer, Australasian Railway Association
15:00-16:00	<b>Closing Drinks to Farewell AusRAIL PLUS 2025</b> Melbourne Convention and Exhibition Centre <i>(Included networking event for registered conference delegates: Guest tickets may be purchased)</i>

# Session Descriptions

## Tracks to transformation: Australia's opportunity in the global rail evolution

**Henri Poupart-Lafarge** | Chief Executive Officer and Director, Alstom

Henri Poupart-Lafarge, Chief Executive Officer of Alstom, will deliver an overview of the global rail sector, exploring the powerful trends shaping the industry and underscoring the urgent need for resilient, future-ready solutions. As worldwide demand for public transport continues to rise—with growing passenger numbers and lengthening journeys driven by urban expansion—the focus intensifies on creating seamless, passenger-centric experiences.

In his talk, Henri delves into the challenges currently facing Australia's rail infrastructure and draws inspiration locally and from around the world, showcasing breakthroughs in rail standardisation and resilience, modernisation, and workforce development. He highlights how an interoperable national rail network, strategic investment in modernisation and high-speed rail, the deployment of decarbonisation solutions across freight and passenger rail and bold new approaches to support for the development in the rail industry in Australia, could turn the country into a regional or even a global rail leader. With real-world examples and a vision for resilient, passenger-focused transport, this presentation promises to be both a candid assessment and an optimistic roadmap for Australia's railways.

## Infrastructure investment priorities for the Rail Industry

**Jim Betts** | Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts

Secretary Jim Betts will discuss the Department's strategic vision for Australia's rail network. Explore funding priorities, project evaluation frameworks, and how rail investments align with national transport efficiency and regional connectivity goals within the broader infrastructure portfolio.

## Navigating economic instability: What's ahead for rail investment in Australia and the world

**Paul Bloxham** | Chief Economist, New Zealand and Global Commodities, HSBC

Join Paul Bloxham, Chief Economist of HSBC Bank Australia and New Zealand, as he delivers critical insights into the macroeconomic forces shaping rail investment globally. Drawing on his expertise in Asia-Pacific economic trends and commodity markets, Paul will examine how current interest rate cycles, inflation pressures, and capital market volatility are impacting infrastructure financing decisions. He'll analyse the intersection of geopolitical uncertainty and investment strategy, offering practical guidance on timing rail investments, managing economic risks, and optimising asset allocation. This session provides industry leaders with essential economic intelligence to navigate the financial complexities of building resilient rail infrastructure in an uncertain global landscape.

## Global insights on the rail supply chain

**Darren Leigh** | Group Chief Executive Officer, Unipart

Darren Leigh, Group CEO of Unipart will explore how global trends in supply chain transformation and digitalisation are creating new opportunities for efficiency, resilience, and long-term growth within the rail industry.

As the CEO of a world-leading manufacturing, logistics, and consultancy business. Darren brings a unique

perspective on the future of the rail industry. His session will focus on how supply chain innovation, operational excellence, and sustainability are shaping the sector.

## From global practices to local purpose: Partnering to deliver effective, sustainable and inclusive public transport

**Hiba Farès** | Chief Executive Officer, RATP Dev

Drawing from hospitality industry insights and global automated rail expertise, Hiba Farès, Chief Executive Officer of RATP Dev, will explore how customer-centric design transforms urban transport. Learn how digital innovation, sustainability goals, and seamless passenger experiences drive successful automated metro operations from Paris to Sydney's groundbreaking Western Sydney Airport line.

Hiba brings extensive experience in customer experience, marketing and operations from leadership roles at Air France-KLM, Accor and RATP, where she has driven major transformations in passenger experience and network modernization.

## Building Diversity in Rail: The 'Build Like a Girl' Model

**Jo Farrell** | Director, Build Like A Girl

Jo Farrell shares how her groundbreaking approach revolutionised construction gender ratios and can do the same for rail. Learn practical strategies for recruitment, mentorship, and cultural transformation that drive innovation and profitability. Discover how cross-sector partnerships create sustainable talent pipelines and overcome traditional industry barriers.